Division Summary Sheryl King Benford, Deputy General Manager

The Legal Division is comprised of the Legal, Safety and Risk Management Departments and the Office of Equal Opportunity.

The Legal Department provides legal counsel and representation to the Board of Trustees and the Authority. Legal represents the GCRTA on major

Mission Statement

The mission of the Legal Affairs Division is to provide professional, cost-effective legal, safety, and risk management services as well as ensuring equal opportunity, access, and treatment to all stakeholders of the Greater Cleveland Regional Transit Authority.

projects, in personal injury, property damage, employment, labor, civil rights, debt collection and contract lawsuits and provides expertise on procurement, general contract and real estate law, personnel policies, liability, and labor negotiations.

The Office of Equal Opportunity enforces EEO/ADA compliance and the workplace harassment policy. The Safety Department provides accident prevention, bus system safety, industrial safety, facilities and rail system safety programs. The Risk Management Department provides workersq compensation and insurance expertise for the Authority and protects the Authority against future and catastrophic losses. Risk Management investigates and purchases liability and property insurance consistent with GCRTAs level of self-insurance.

2011 Achievements

- Supported closeout activities for ARRA projects.
- Provided efficient and cost-effective legal representation in all GCRTA litigation, transactional and administrative matters.
- Conducted labor relations, diversity training, and other legal information programs on public sector legal issues that affect the Authority.
- Managed the Authority ADA/EEO programs to ensure compliance with Federal, State, and local laws regarding employment practices, facilities, and services.
- Assisted in the development and monitoring of the Authority Affirmative Action plan.
- Continued a proactive approach to reducing collisions and incidents.
- Continued adherence with environmental regulations.
- Enhanced a safety culture through discussion points at the Quarterly Management Meetings and other sessions.
- Successfully represented GCRTA in labor negotiations with the FOP and ATU.
- Supported energy management initiatives.
- Reviewed APTA standards and updated standard operating procedures.
- Continued a proactive approach to reducing bus and rail incidents.
- Supported construction projects, including E.55th and Puritas Rapid Stations.



2012 Priorities

- Provide efficient and cost effective legal representation in all GCRTA litigation, transactional, and administrative matters.
- Continue legal information program to apprise GCRTA departments of public sector legal issues that affect the Authority.
- Support construction projects including the Mayfield Rapid Station.
- Support energy management initiatives.
- Develop safety performance measures for managers and supervisors. Continue with implementation of observation programs.
- Review APTA standards and update standard operating procedures.
- Continue a proactive approach to reducing bus and rail incidents.
- Continue the management of the Authority ADA program to ensure compliance with Federal, State, and local laws regarding employment practices, facilities, and services.
- Continue to investigate allegations of discrimination or non-compliance with the equal opportunity policies and procedures, or state and Federal laws.
- Continue to develop and monitor the Authority Affirmative Action Plan.
- Ensure compliance with all Federal, State and local legislation and regulations, and serve as a liaison between the Authority and regulatory agencies.
- Continue the implementation of the WorkersqCompensation Action Plan with a focus on strengthening and expanding the Return to Work Program.
- Adhere to deadlines and requirements of mandatory Medicare reporting.
- Continue to negotiate the best terms and conditions available in the marketplace and most cost-effective renewal of GCRTA insurance programs.
- Continue to monitor data entry and reporting requirements.



2012 OPERATING BUDGET SUMMARY Department 15 - Safety

PAMELA McCOMBE, DIRECTOR

Department Priorities for 2012

- Continue a proactive approach to reducing bus and rail incidents.
- Review APTA standards and update standard operating procedures.
- Develop safety performance measures for managers and supervisors.

Mission Statement

The mission of the Safety Department is to provide a proactive approach towards the prevention of collisions and injuries, and the enhancement of employee and passenger safety. In addition, the Safety Department is committed to protecting the environment.

• Work with Operations to install an enhanced safety culture.

| | 2009 Actual | 2010 Actual | 2011 Estimate | 2012 Budget |
|--|----------------|----------------|------------------|----------------|
| Total Collisions per 100,000 miles | 3.00 | 3.09 | 3.32 | 3.18 |
| Total Preventable Collisions per 100,000 miles | 0.95 | 0.93 | 0.94 | 0.93 |
| Internal Rail Audits | 8 | 6 | 6 | 6 |
| Bus/Rail Car Safety Inspections | 25 | 120 | 119 | 115 |
| Facility Inspections | 70 | 77 | 72 | 70 |
| Radar Audits | 35 | 23 | 25 | 25 |
| Ride Checks | 100 | 56 | 56 | 40 |
| Fire Drills/Train Evacuation | 40 | 39 | 39 | 45 |
| BMV Checks | | | | |
| Authority-wide | 2 runs | 2 runs | 2 runs | 2 runs |
| • CDLs | 12 runs | 12 runs | 12 runs | 12 runs |
| Environmental Waste Disposal (lbs) | 110,000 | 100,000 | 100,000 | 100,000 |
| Material Safety Data | | | | |
| Sheet Evaluation | 48 | 57 | 45 | 40 |
| Bus Incident Investigations | 30 | 23 | 25 | 25 |
| Rail Incident Investigations | 30 | 36 | 19 | 30 |
| Total Investigations | 60 | 58 | 58 | 55 |
| Grade Crossings | - | 150 | 150 | 150 |
| Work Zones | - | 37 | 37 | 40 |

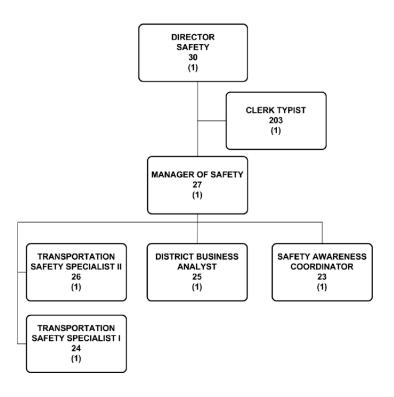


Below are budget and staffing highlights of the Safety Department

DEPT: 15 - SAFETY

| OBJECT | | | : | 2011 3rd Quarter | |
|--------|-------------------------------|-------------|-------------|------------------|-------------|
| CLASS | DESCRIPTION | 2009 Actual | 2010 Actual | Projection | 2012 Budget |
| | | | | | |
| 501300 | LABOR - SALARIED EMPLOYEES | 348,122.13 | 334,174.04 | 329,381.63 | 418,800.00 |
| 501310 | OVERTIME - SALARIED EMPLOYEES | 2,722.30 | 3,070.30 | 2,850.00 | 2,000.00 |
| 502000 | FRINGE BENEFITS | 125,145.64 | 117,382.24 | 165,347.36 | 159,135.00 |
| 503111 | SERVICES | 242,992.21 | 231,024.76 | 310,000.00 | 307,000.00 |
| 504111 | MATERIAL & SUPPLIES | 15,332.54 | 9,105.14 | 16,978.85 | 18,380.00 |
| 509111 | MISCELLANEOUS EXPENSES | 59,744.77 | 38,677.47 | 51,173.31 | 25,500.00 |
| | | | | | |
| | | · | | | |
| | DEPT TOTAL | 794,059.59 | 733,433.95 | 875,731.15 | 930,815.00 |

| | | 2012 Positions | | | | | |
|-------|----------------|--|--------------|------|------|------|---------------|
| Dept | Grade Level | Name | Pay Group | 2010 | 2011 | 2012 | 2012- 2011 |
| 15 | 02 | 0203 CLERK/TYPIST.LEGAL AFFAIRS.SAFETY 1501 | SBB | 1 | 1 | 1 | 0 |
|] | 23 | 1151 SAFETY AWARENESS CRD.LEGAL AFFAIRS.SAFETY 1501 | SNE | 1 | 1 | 1 | 0 |
|] | 24 | 1195 TRANS SAFETY SPEC I.LEGAL AFFAIRS.SAFETY 1510 | SNB | 1 | 1 | 1 | 0 |
| | 25 | 1085 DISTRICT BUSINESS ANALYST.LEGAL AFFAIRS.SAFETY 1501 | SNB | 0 | 0 | 1 | 1 |
| | 26 | 1196 TRANS SAFETY SPEC II.LEGAL AFFAIRS.SAFETY 1520 | SNB | 1 | 1 | 1 | 0 |
| | 27 | 0782 MANAGER OF SAFETY-LEGAL AFFAIRS-SAFETY 1501 | SNB | 1 | 1 | 1 | 0 |
| | 30 | 1443 DIRECTOR-LEGAL AFFAIRS-SAFETY 1501 | SNB | 1 | 1 | 1 | 0 |
| 15 To | otal | | | 6 | 6 | 7 | 1 |





2012 OPERATING BUDGET SUMMARY Department 21 - Legal

SHERYL KING BENFORD DEPUTY GENERAL MANAGER, LEGAL AFFAIRS

Department Priorities for 2012

Provide legal service to the Authority including tort claims, contract claims, workersq compensation cases, and associated lawsuits, Federal, state, and local administrative proceedings and hearings, grievance hearings, and labor negotiations.

Mission Statement

The mission of the Legal Department is to provide comprehensive and effective legal services to the Authority including representing the Authority in lawsuits, administrative and grievance hearings, preparing legal opinions and documents, and providing advice in all labor negotiations.

- Conduct training sessions on significant legal topics affecting the Authority.
- Conduct investigations on all EEO and ADA allegations.
- Provide legal support for all phases of development projects, land use, and acquisition.
- Provide legal support for the development, drafting, and revision of policies and procedures, including those for Procurement and contract and personnel forms.

| | 2009 | 2010 | 2011 | 2012 |
|---|--------|--------|----------|--------|
| | Actual | Actual | Estimate | Budget |
| Depositions Scheduled | 140 | 137 | 125 | 100 |
| Court Hearings | 241 | 223 | 220 | 200 |
| Court Arbitration Cases | 3 | 2 | 5 | 5 |
| Scheduled Trials | 22 | 4 | 3 | 10 |
| Bureau of WorkersqCompensation Hearings | 600 | 550 | 599 | 625 |
| Labor Arbitration Cases | 27 | 34 | 28 | 25 |
| Bureau of Employment Service Hearings | 9 | 23 | 13 | 10 |
| Public Records Requests | 140 | 104 | 121 | 150 |
| Contract Reviews & Property Issues | 269 | 138 | 140 | 150 |
| Contracts Negotiated and Drafted | 96 | 195 | 190 | 200 |
| Legal Opinions | 70 | 35 | 68 | 70 |
| Subpoenas Processed | 676 | 1092 | 1091 | 750 |
| Resolutions Reviewed | 107 | 100 | 100 | 100 |
| New Lawsuits Filed | 120 | 128 | 115 | 95 |
| ADA Paratransit Appeals | 105 | 56 | 83 | 90 |
| Number of Lawsuits Closed | 122 | 132 | 120 | 90 |
| ADA/OEO Complaints Received | 45 | 32 | 44 | 50 |
| Appellate Cases | 6 | 5 | 3 | 2 |



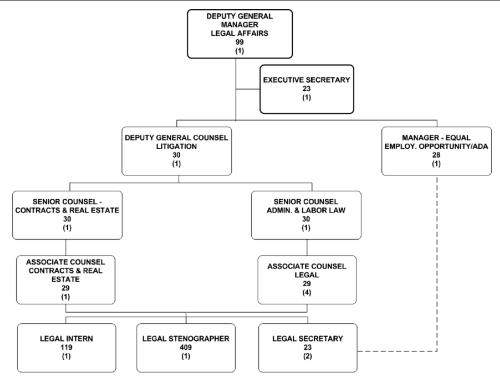
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Below are budget and staffing highlights of the Legal Department

DEPT: 21 - LEGAL

| OBJECT | | | 2 | 2011 3rd Quarter | |
|--------|-------------------------------|--------------|--------------|------------------|--------------|
| CLASS | DESCRIPTION | 2009 Actual | 2010 Actual | Projection | 2012 Budget |
| | | | | | |
| 501200 | HOURLY EMPLOYEES PAYROLL | 0.00 | 0.00 | 0.00 | 0.00 |
| 501210 | OVERTIME - HOURLY EMPLOYEES | 0.00 | 0.00 | 0.00 | 0.00 |
| 501300 | LABOR - SALARIED EMPLOYEES | 898,807.52 | 898,270.83 | 934,949.71 | 1,144,335.00 |
| 501310 | OVERTIME - SALARIED EMPLOYEES | 287.16 | 12.28 | 278.42 | 0.00 |
| 502000 | FRINGE BENEFITS | 321,854.26 | 316,522.60 | 191,956.84 | 432,757.00 |
| 503111 | SERVICES | 89,192.14 | 160,475.19 | 245,000.00 | 225,000.00 |
| 503049 | TEMPORARY HELP | 7,607.40 | (2,783.14) | 6,960.00 | 0.00 |
| 504111 | MATERIAL & SUPPLIES | 436.02 | 738.55 | 5,000.02 | 5,100.00 |
| 509111 | MISCELLANEOUS EXPENSES | 5,612.29 | 11,978.15 | 21,000.00 | 26,000.00 |
| 512111 | LEASES & RENTALS | 13,000.00 | 11,000.00 | 15,000.00 | 15,000.00 |
| | | | | | |
| | | | | _ | |
| | DEPT TOTAL | 1,336,796.79 | 1,396,214.46 | 1,420,144.99 | 1,848,192.00 |

| | | 2012 Positions | | | | | |
|------------|----------------|--|--------------|------|------|------|---------------|
| Dont | Grade Level | Mama | Pay Group | 2010 | 2011 | 2012 | 2012- 2011 |
| Dept 21 | | 9944 LEGAL INTERN LEGAL AFFAIRS LEGAL 2101 | SNE | 1 | 1 | 1 | 0 |
| | 04 | 0409 LEGAL STENOGRAPHER.LEGAL AFFAIRS.LEGAL 2101 | SBB | 1 | 1 | 1 | 0 |
|] | 23 | 0724 LEGAL SECRETARY.LEGAL AFFAIRS.LEGAL 2101 | SNE | 2 | 2 | 2 | 0 |
|] | | 0725 EXECUTIVE SECRETARY.LEGAL AFFAIRS.LEGAL 2101 | SNE | 1 | 1 | 1 | 0 |
|] | 28 | 0880 MANAGER EEO & ADA-LEGAL AFFAIRS-LEGAL 2101 | SNB | 1 | 1 | 1 | 0 |
|] | 29 | 1440 ASSOC COUNSEL CONTR & RE.LEGAL AFFAIRS.LEGAL 2101 | SNB | 1 | 1 | 1 | 0 |
|] | | 1442 ASSOC COUNSEL LITIGATION.LEGAL AFFAIRS.LEGAL 2101 | SNB | 4 | 4 | 4 | 0 |
|] | 30 | 1612 SR COUNSEL ADMIN & LBR-LEGAL AFFAIRS-LEGAL 2101 | SNB | 1 | 1 | 1 | 0 |
|] | | 1613 SR COUNSEL CONTR & RE-LEGAL AFFAIRS-LEGAL 2101 | SNB | 1 | 1 | 1 | 0 |
|] | | 1618 DPTY CNSL / LIGITAGTION.LEGAL AFFAIRS.LEGAL 2110 | SNB | 1 | 1 | 1 | 0 |
| | 99 | 9951 DGM LEGAL AFFAIRS-EXECUTIVE-EXECUTIVE 2101 | SNB | 0 | 0 | 1 | 1 |
| 21 T | otal | | | 14 | 14 | 15 | 1 |





2012 OPERATING BUDGET SUMMARY Department 22 – Risk Management

JUDY LINCOLN, DIRECTOR

Department Priorities for 2012

- Continue the Workersq Compensation Action Plan.
- Continue Transitional Work Program through the Return to Work Coordinator.
- Negotiate best terms and conditions available in the marketplace and most costeffective renewal of GCRTA insurance programs including casualty, property, and public officials liability.

Mission Statement

The mission of the Risk Management Department is to protect the assets of the Authority from catastrophic loss through risk identification and analysis, risk avoidance, mitigation, and risk transfer. The Department is also responsible for managing the Authoritys property and casualty insurance and self-insurance programs, Liability Claims, and WorkersqCompensation section of the Department.

- Continue coordination with Service Management and data management implementation involving accident tracking to integrate the current RMIS system and improve communications among departments and districts.
- Continue to provide monthly electronic NTD data for the Safety and Security Reporting module.

| | 2009 | 2010 | 2011 | 2012 |
|---|----------|----------|----------|---------|
| | Actual | Actual | Estimate | Budget |
| THIRD PARTY LIABILITY CLAIMS | | | | |
| Total Events Resulting in Claims in Calendar Year | 949 | 772 | 953 | 1000 |
| Total # Claims in Calendar Year | 1,254 | 1,114 | 1,189 | 1140 |
| Average Cost per Claim (excluding large losses) | \$3,353 | \$3,461 | \$2,729 | \$1,400 |
| WORKERS' COMPENSATION | | | | |
| Total # of Claims in Calendar Year | 254 | 235 | 313 | 300 |
| Average Cost per Employee (excluding large losses) | \$1,039 | \$1,386 | \$994 | \$1,000 |
| Average Cost per Claim (excluding large losses) | \$11,736 | \$12,600 | \$9,351 | \$7,800 |



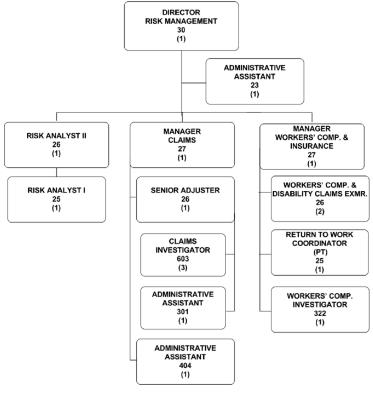
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Below are budget and staffing highlights of the Risk Management Department

DEPT: 22 - RISK MANAGEMENT

| OBJECT | | | 2011 3rd Quarter | | | | |
|--------|------------------------------------|--------------|------------------|--------------|--------------|--|--|
| CLASS | DESCRIPTION | 2009 Actual | 2010 Actual | Projection | 2012 Budget | | |
| | | | | | | | |
| 501300 | LABOR - SALARIED EMPLOYEES | 913,870.63 | 847,381.42 | 904,574.74 | 974,000.00 | | |
| 501310 | OVERTIME - SALARIED EMPLOYEES | 3,793.98 | 4,088.41 | 3,095.69 | 3,000.00 | | |
| 502000 | FRINGE BENEFITS | 330,914.94 | 299,450.81 | 415,195.27 | 369,475.00 | | |
| 502071 | W. C INJURIES & DAMAGES | 1,573,647.91 | 1,564,201.51 | 1,624,575.00 | 1,757,000.00 | | |
| 502082 | W. C MEDICAL PAYMENTS | 998,930.54 | 908,212.05 | 1,247,336.00 | 1,222,717.00 | | |
| 503111 | SERVICES | 115,543.95 | 180,536.58 | 297,000.00 | 297,000.00 | | |
| 503030 | WORKERS COMP ADMINISTRATION FEE | 461,066.74 | 541,057.81 | 532,135.00 | 546,665.00 | | |
| 503049 | TEMPORARY HELP | 28,000.00 | 49,413.52 | 5,629.84 | 0.00 | | |
| 504111 | MATERIAL & SUPPLIES | 3,482.30 | 8,134.16 | 7,210.00 | 6,120.00 | | |
| 506111 | CASUALTY & LIABILITY COSTS | 252,106.50 | 309,947.56 | 342,558.00 | 310,000.00 | | |
| 506010 | PHYSICAL DAMAGE INSURANCE | 751,967.00 | 577,246.00 | 684,211.00 | 800,000.00 | | |
| 506040 | LIABILITY & PROPERTY DAMAGE CLAIMS | 1,890,754.68 | 1,787,897.41 | 1,608,500.00 | 1,758,699.00 | | |
| 506200 | W. C SETTLEMENT & LAWSUIT EXPENSE | 171,600.00 | 268,150.00 | 175,000.00 | 175,000.00 | | |
| 509111 | MISCELLANEOUS EXPENSES | 12,948.67 | 9,807.67 | 12,286.47 | 12,000.00 | | |
| | | | | | | | |
| | | | • | | | | |
| | DEPT TOTAL | 7,508,627.84 | 7,355,524.91 | 7,859,307.01 | 8,231,676.00 | | |

| | | 2012 Positions | | | | | |
|------|----------------|---|--------------|------|------|------|---------------|
| Dept | Grade Level | | Pay Group | 2010 | 2011 | 2012 | 2012- 2011 |
| 22 | 03 | 0301 ADMINISTRATIVE ASSISTANT.LEGAL AFFAIRS.RISK MGMT 2224 | SBB | 2 | 2 | 2 | 0 |
| | | 0322 WORKERS COMP INVESTIGATOR-LEGAL AFFAIRS-RISK MGMT 2231 | SBB | 1 | 1 | 1 | 0 |
| | 04 | 0404 ADMINISTRATIVE ASSISTANT.LEGAL AFFAIRS.RISK MGMT 2224 | SBB | 1 | 1 | 1 | 0 |
| | 06 | 0603 CLAIMS INVESTIGATOR.LEGAL AFFAIRS.RISK MGMT 2224 | SBB | 3 | 3 | 3 | 0 |
|] | 23 | 0757 ADMINISTRATIVE ASSISTANT-LEGAL AFFAIRS-RISK MGMT 2211 | SNE | 1 | 1 | 1 | 0 |
|] | 25 | 0885 RISK ANALYST I.LEGAL AFFAIRS.RISK MGMT 2211 | SNB | 1 | 1 | 1 | 0 |
|] | | 1627 RTW-TRANSITIONAL COORD.LEGAL AFFAIR.RISK MGMT 2231 | SNB | 1 | 1 | 1 | 0 |
|] | 26 | 0876 SENIOR ADJUSTER (CLAIMS).LEGAL AFFAIRS.RISK MGMT 2211 | SNB | 0 | 1 | 1 | 0 |
|] | | SENIOR LITIGATION ANALYST.LEGAL AFFAIRS.RISK MGMT 2221 | SNB | 1 | 0 | 0 | 0 |
|] | | 0905 RISK ANALYST II.LEGAL AFFAIRS.RISK MGMT 2211 | SNB | 1 | 1 | 1 | 0 |
|] | | 1165 WORKERS COMP/DIS CLM EXAM.LEGAL AFFAIRS.RISK MGMT 2231 | SNB | 2 | 2 | 2 | 0 |
|] | 27 | 0773 MANAGER CLAIMS-LEGAL AFFAIRS-RISK MGMT 2221 | SNB | 1 | 1 | 1 | 0 |
| | | 0894 MGR WORKERS' COMP & INS.LEGAL AFFAIRS.RISK MGMT 2211 | SNB | 1 | 1 | 1 | 0 |
| | 30 | 0771 DIRECTOR-LEGAL AFFAIRS-RISK MGMT 2211 | SNB | 1 | 1 | 1 | 0 |
| 22 T | otal | | | 17 | 17 | 17 | 0 |





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