

External And Stakeholder Relations & Advocacy Committee

June 4, 2019



RTA Strategy Development



Economic Impact Study COMPLETE

Rail Car Study

COMPLETE

Fare Equity Study

Underway

System Redesign Study

Underway

Financial and Economic Forecast & Operational Review

Underway







Strategic Plan

February 2019: Board Approved Contract

with HDR

April 2019: Contract Executed

o June 2019: RTA Board Committee

Presentation

o January 2020: Board Presentation

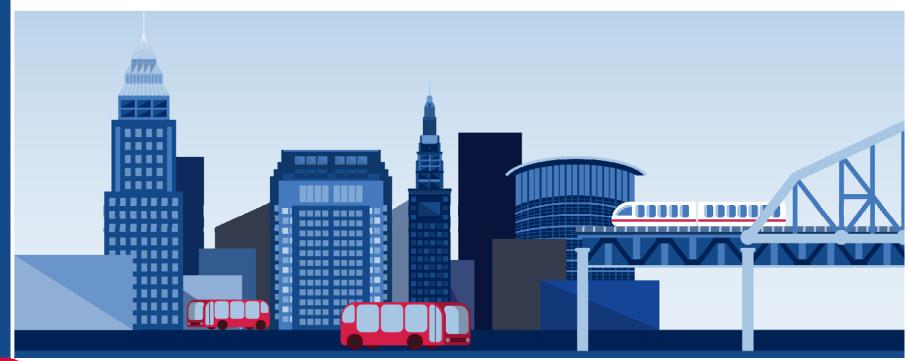
o April 2020: Board Adoption of Plan



Strategic Plan Process Overview

GREATER CLEVELAND REGIONAL TRANSIT AUTHORITY

June 4, 2019



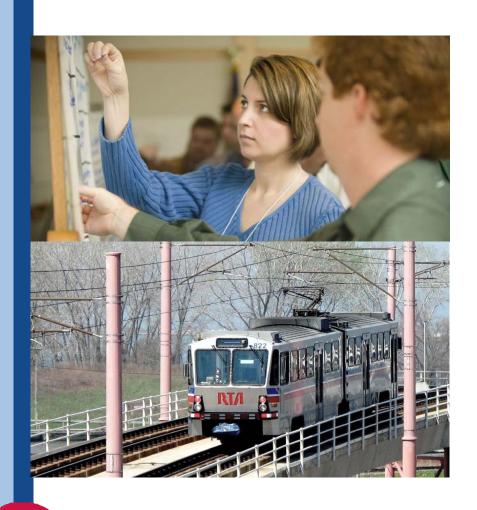


Project Goals

- Deliver a 10-year Strategic Plan
 - Create understanding and build consensus; pull "Pillar Studies" together into a cohesive plan







Update Vision & Goals

TASK 1

- Review RTA's completed and ongoing studies
- Combine with initial stakeholder input
- Create understanding and build consensus
- Encourage comments from stakeholders
- Revise and refine vision and goals



Assess Transit Needs

TASK 2

- Existing conditions
- Review priority corridors
- Evaluate capital projects
- State of Good Repair

- Transit technology
- New mobility, multi-mobility, first / last mile
- Preliminary findings of transit needs assessment

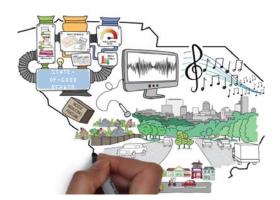




Identify Priority Strategies

TASK 3

- Actions, programs, and projects based on potential funding scenarios
- Equity
- Sustainability
- Draft 10-year Strategic Plan



Strategies will be prioritized across a variety of issues to highlight RTA priorities.



- Strategy outcomes tied to goal-related performance metrics
- Costs, funding mechanisms, benefits
- Key Considerations:
 - Achieving State of Good Repair
 - State-of-the-Art Infrastructure
 - Developing High Frequency Core Network and Priority Corridors
 - Address Fares and Fare Collection
 - Deliver Modest Service Expansion
 - Opportunities for Public-Private Partnerships
 - Definition of Recommended Improvements for Priority Corridors
 - Opportunity Routes Network
 - Influencing Development to Support Transit Ridership
 - Prioritization of Recommendations of Bus System Review



Stakeholder and Public Engagement

Proactive Meetings to Actively Engage Stakeholders







INTERNAL RTA COMMITTEE



EXTERNAL STAKEHOLDERS



COMMUNITY ADVISORY COMMITTEE, CLEVELANDERS FOR PUBLIC TRANSIT



RTA CUSTOMERS AND COMMUNITY

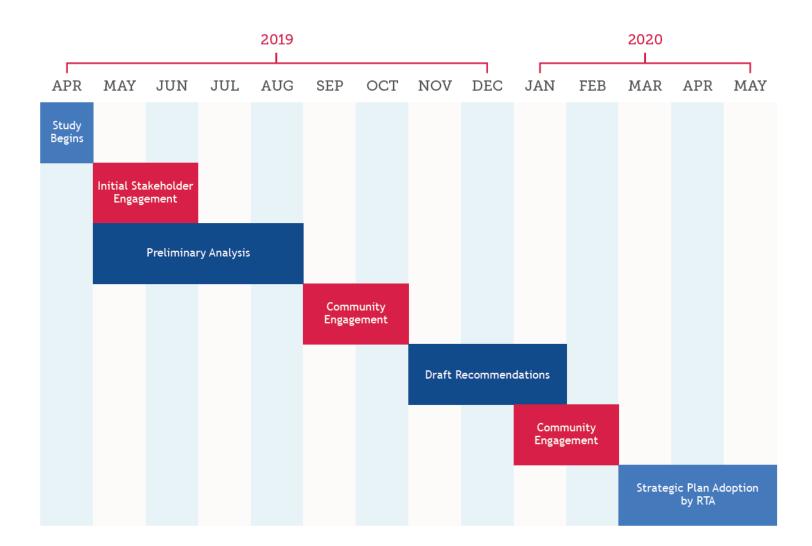


Final Plan & Project Management

TASK 5 & TASK 6

- Compile key highlights and technical memos
- Deliver a final 10-year Strategic Plan
- Submit a project management plan showing proposed work plan and schedule
- Follow QA/QC process
- Monthly project meetings
- Status report and invoicing







Potential Key Themes

SHARED VISION

- Public Trust
- Collaboration

TRANSIT EVOLUTION

- Mobility Integration
- Future-proof

FUNDING

- Financial Stability
- Transportation as Economic Driver

VALUES

- Customer Service
- Environmental Sustainability
- Equity

