



2014 Budget Development

Presented by:
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2013 -2014 Comparison

| | 2013 Budget | 2013 Estimate | 2014 Budget |
|---|--------------------|--------------------|--------------------|
| Beginning Balance | 34,946,382 | 38,235,140 | 30,420,885 |
| Revenue | | | |
| Passenger Fares | 51,264,397 | 48,585,275 | 49,314,054 |
| Advertising & Concessions | 1,100,000 | 1,630,000 | 1,000,000 |
| Sales & Use Tax | 185,289,807 | 189,225,299 | 194,083,536 |
| Operating Assistance - Paratransit Operations | 3,089,000 | 3,889,000 | 3,889,000 |
| Operating Assistance - Trolley Operations | 1,500,000 | 950,000 | 950,000 |
| Access to Jobs Program | 2,074,440 | 3,214,000 | 2,340,000 |
| Investment Income | 200,000 | 210,000 | 225,000 |
| Other Revenue | 1,000,000 | 1,000,000 | 1,000,000 |
| Reimbursed Expenditures | 15,500,000 | 13,500,000 | 18,000,000 |
| Total Revenue | 261,017,644 | 262,203,574 | 270,801,590 |
| Total Resources | 295,964,026 | 300,438,714 | 301,222,475 |



2013 -2014 Comparison

| | 2013 Budget | 2013 Estimate | 2014 Budget |
|--|--------------------|--------------------|--------------------|
| Operating Expenditures | | | |
| Personnel Services | 173,228,548 | 171,657,813 | 179,270,617 |
| Diesel Fuel | 13,835,135 | 13,977,752 | 14,182,500 |
| Other Expenditures | 50,586,914 | 46,787,828 | 54,344,693 |
| Total Operating Expenditures | 237,650,597 | 232,423,393 | 247,797,810 |
| Transfer to the Insurance Fund | 1,400,000 | 1,400,000 | 2,100,000 |
| Transfer to the Pension Fund | 100,000 | 100,000 | 100,000 |
| Transfers to Capital | | | |
| Bond Retirement Fund | 18,324,392 | 18,324,392 | 20,754,392 |
| Capital Improvement Fund | 21,270,044 | 17,770,044 | 16,121,505 |
| Total Transfers to Capital | 39,594,436 | 36,094,436 | 36,875,897 |
| Total Expenditures | 278,745,033 | 270,017,829 | 286,873,707 |
| Ending Balance | 17,218,993 | 30,420,885 | 14,348,768 |
| Rolling Stock Replacement Funds | 6,000,000 | 0 | 0 |
| Reserved Funds | 7,202,000 | 6,900,000 | 6,900,000 |
| Available Ending Balance | 4,016,992 | 23,520,885 | 7,448,767 |



2014 Service Levels

2014 Budgeted Service Levels By Mode Compared to 2013 Budgeted Service Levels by Mode

| Service Mode | Service Hours | | | | Service Miles | | | |
|--------------------------|------------------|------------------|-----------------|---------------------|-------------------|-------------------|------------------|---------------------|
| | 2013 Budget | 2014 Budget | Variance | Percent Variance | 2013 Budget | 2014 Budget | Variance | Percent Variance |
| Rail | | | | | | | | |
| Heavy Rail(Red) | 132,400 | 123,300 | (9,100) | -6.9% | 2,599,200 | 2,661,800 | 62,600 | 2.4% |
| Light Rail(Blue/Green) | 63,200 | 59,200 | (4,000) | -6.3% | 876,400 | 880,400 | 4,000 | 0.5% |
| Total Rail | 195,600 | 182,500 | (13,100) | -6.7% | 3,475,600 | 3,542,200 | 66,600 | 1.9% |
| Bus | | | | | | | | |
| RTA | 1,296,500 | 1,403,300 | 106,800 | 8.2% | 15,755,300 | 16,690,500 | 935,200 | 5.9% |
| Van Pool | 29,000 | 29,000 | 0 | 0.0% | 640,000 | 640,000 | 0 | 0.0% |
| Total Bus | 1,325,500 | 1,432,300 | 106,800 | 8.1% | 16,395,300 | 17,330,500 | 935,200 | 5.7% |
| Paratransit | | | | | | | | |
| In-House | 207,937 | 201,632 | (6,305) | -3.0% | 3,103,021 | 2,893,823 | (209,198) | -6.7% |
| Contract | 160,335 | 176,831 | 16,496 | 10.3% | 2,422,575 | 2,498,622 | 76,047 | 3.1% |
| Total Paratransit | 368,272 | 378,463 | 10,191 | 2.8% | 5,525,596 | 5,392,445 | (133,151) | -2.4% |
| Grand Totals | 1,889,372 | 1,993,263 | 103,891 | 5.5% | 25,396,496 | 26,265,145 | 868,649 | 3.4% |



2014 Personnel

| 2014 Budget | | |
|--------------------------------|----|----------------|
| 2013 Original Budget | | 2,302.5 |
| Operations | | 26 |
| Operators | 29 | |
| Movement of Positions to ITS | -3 | |
| Service / Support | | 8 |
| Electrical Equipment Mechanics | 6 | |
| Security Technicians | 2 | |
| Administrative Staff | | 12 |
| ITS Department | 9 | |
| Movement of Positions to ITS | -1 | |
| Key Positions | 4 | |
| 2014 Budget | | 2,348.5 |
| Net Increase (Decrease) | | 46.0 |



2014 Variance – Growth In Expenditures

Areas of Expenditure Growth 2014 Budget

| | | | |
|---|---------------|----------------------|---------------|
| 2013 Projected Operating Expenses | | \$232,423,393 | |
| Compensation Issues | | \$ 7,493,602 | 4.37% |
| Hourly & Salary Labor Increase | \$ 6,017,045 | | |
| Fringe Benefits | \$ 1,476,557 | | |
| Fuel / Utilities | | \$ 3,229,517 | 15.55% |
| Diesel Fuel | \$ 204,748 | | |
| Propulsion Power | \$ 1,141,296 | | |
| Other Utilities | \$ 1,883,473 | | |
| Service Opportunities | | \$ 2,608,019 | 8.42% |
| Purchased Transportation | \$ 547,455 | | |
| Services | \$ 2,317,880 | | |
| Materials & Supplies | \$ 820,184 | | |
| Inventory | \$(1,077,500) | | |
| Administration Changes | | \$ 2,043,279 | 22.34% |
| ITS Department | \$ 1,134,668 | | |
| Liabilities | \$ 112,685 | | |
| Other (Net) | \$ 795,926 | | |
| Expenditure Growth | | \$ 15,374,417 | 6.61% |
| 2014 Budgeted Operating Expenditures | | \$247,797,810 | |

2014 -2016 Comparison



| | 2014 Budget | 2015 Budget | 2016 Budget |
|---|--------------------|--------------------|--------------------|
| Beginning Balance | 30,420,885 | 14,348,768 | 4,674,394 |
| Revenue | | | |
| Passenger Fares | 49,314,054 | 50,053,765 | 50,804,571 |
| Advertising & Concessions | 1,000,000 | 1,000,000 | 1,000,000 |
| Sales & Use Tax | 194,083,536 | 198,353,374 | 202,717,148 |
| Operating Assistance - Paratransit Operations | 3,089,000 | 3,089,000 | 3,089,000 |
| CMAQ Reimbursements - Trolley | 950,000 | 850,000 | 0 |
| Access to Jobs Program | 2,340,000 | 1,595,494 | 0 |
| Investment Income | 225,000 | 250,000 | 275,000 |
| Other Revenue | 1,000,000 | 1,000,000 | 1,000,000 |
| Reimbursed Expenditures | 18,000,000 | 20,500,000 | 23,000,000 |
| Total Revenue | 270,801,590 | 276,691,633 | 281,885,719 |
| Total Resources | 301,222,475 | 291,040,401 | 286,560,113 |

2014 -2016 Comparison



| | 2014 Budget | 2015 Budget | 2016 Budget |
|--|------------------------|------------------------|------------------------|
| Operating Expenditures | | | |
| Personnel Services | 179,270,617 | 178,785,940 | 181,761,853 |
| Diesel Fuel | 14,182,500 | 14,253,413 | 14,324,680 |
| Other Expenditures | 54,344,693 | 54,454,393 | 54,636,844 |
| Total Operating Expenditures | 247,797,810 | 247,493,745 | 250,723,376 |
| Transfer to the Insurance Fund | 2,100,000 | 2,700,000 | 2,650,000 |
| Transfer to the Pension Fund | 100,000 | 100,000 | 100,000 |
| Transfers to Capital | | | |
| Bond Retirement Fund | 20,754,392 | 21,574,686 | 22,347,495 |
| Capital Improvement Fund | 16,121,505 | 14,497,576 | 14,010,086 |
| Total Transfers to Capital | 36,875,897 | 36,072,262 | 36,357,581 |
| Total Expenditures | 286,873,707 | 286,366,007 | 289,830,957 |
| Ending Balance | 14,348,768 | 4,674,394 | -3,270,844 |
| Rolling Stock Replacement Funds | 0 | 0 | 0 |
| Reserved Funds | 6,900,000 | 6,900,000 | 6,900,000 |
| Available Ending Balance | 7,448,767 | -2,225,607 | -10,170,845 |