







# GREATER CLEVELAND REGIONAL TRANSIT AUTHORITY

# INTERNAL AUDIT QUARTERLY REPORT First Quarter - 2015

May, 2015



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#### INTRODUCTION

Presented herein and in accordance with Board Policy is the report of the Internal Audit Department activities for the First Quarter 2015. The report outlines work performed, recommendations and management's responses, including specific steps for the implementation of all agreed-upon recommendations and other pertinent data.

The Internal Audit Department is an independent appraisal function established within the Authority to examine and evaluate its activities as a service to the Board of Trustees and management. The objective is to assist management in the effective discharge of their responsibilities. To this end, Internal Audit furnishes management with analyses, appraisals, recommendations, counsel and information concerning the activities reviewed. The audit objective includes promoting effective control at reasonable cost.

The Internal Audit Department will respond to the Board of Trustee requests for audit services in a timely manner. Please contact me at (216) 566-5064 to service your requests.

Anthony A. Garofoli

**Executive Director of Internal Audit** 

#### 2015 INTERNAL AUDIT PLAN

#### **Contract Audits**

Clifton Boulevard Transportation Enhancement Project

University-Cedar Rapid Transit Station Rehabilitation

Brookpark Rapid Transit Station Rehabilitation

Cleveland Metropolitan School District - Student Transportation Agreement

Compressed Natural Gas Fueling Station

**Electric Motor Maintenance** 

Fare Collection Systems

Elevator/Escalator Maintenance

Little Italy-University Circle Rapid Station

Magnetic Fare Media Cards

Marketing/Advertising Consultant

Supplemental Paratransit Services

Tire Lease/Services

Tower City Escalator Replacement

U-Pass Programs (CSU, CWRU, CCC)

**Tower City Maintenance Agreement** 

Vehicle Purchases

Vehicle Towing

#### **Internal Audits**

**Customer Service Center Operations** 

**Employee Compensation** 

Rail Operator Signal Adherence

**Employee Termination Process** 

**Employee Claims** 

**Employee Hiring Practices** 

Petty Cash

Radio System - Covert Alarms

Succession Planning - Process Mapping

Employee/Contractor Identification Program

Rail District Equipment/Facility Maintenance

Access Control - Facilities

Transit Police Compensation Time

Purchasing Card

Safety Sensitive - Drug and Alcohol Program

Travel Expense Reimbursement

Vehicle Maintenance & Warranty Program

#### **2015 INTERNAL AUDIT PLAN**

#### **Information Technology Audits**

Information Technology Security
Paratransit Schedule Adherence
Claims System Implementation
Information Technology Risk Assessment
Disaster Recovery – Mission Critical Systems
Health Care Claims
Oracle User Productivity Kit
Consolidated Train Dispatch System
Cell Phone Use

#### Continuous Auditing Program - \*

Absence Control
Accounts Payable
Accounts Receivable
Fuel Expense
Inventory Management
Payroll
Revenue Collection

#### **External Audits**

Ohio Department of Transportation Federal Transit Administration State of Ohio – Office of the Auditor US Department of Homeland Security

#### Revenue Audits

Fare Enforcement/Proof-of-Payment
Lease Revenue
Farebox Maintenance/Defect Reporting
Special Event Collections
Ticket/Pass Customer Refunds
Ticket/Pass Inventory

#### **2015 INTERNAL AUDIT PLAN**

Staff Training
Audit Recommendation Follow-up
15% of budgeted hours will be reserved for Special Requests and/or Emerging Issues

<sup>\*\*</sup>Continuous Auditing is achieved through the use of audit software tools to assure the internal control system is functioning to detect fraud, errors and waste.

#### **COMPLETED PROJECTS**

## **GCRTA Employee Travel & Expense Account Reimbursements**

#### Purpose:

The Internal Audit Department reviews all employee travel expenses to ensure they are properly approved and are reimbursed in accordance with the Authority's policies and procedures.

#### Scope:

Internal Audit reviewed all requests for employee travel expense reimbursements for the period January 1, 2015 through March 31, 2015 prior to cash disbursement. The review included tests for allowability, reasonableness and timeliness.

#### Results:

All requests were reviewed and, if necessary, adjusted to comply with applicable policies and procedures.

#### **PROJECTS IN PROGRESS**

#### **University-Cedar Rapid Transit Station Renovation**

(Board Resolution - 2007-110 - URS Corporation - Design) (Board Resolution - 2012-057 - McTech Corporation)

#### Purpose:

Contracts 2007-047 and 2012-034 were authorized for the planning, design and construction of the University-Cedar Rapid Station.

#### Scope:

Internal Audit will evaluate contract compliance.

#### Update:

Audit staff conducts a weekly walk-through of the construction site, attends the weekly progress meetings and monitors progress and change order activity.

This project is nearing final completion, a "punch-list" was developed. Staff will monitor this project through the close-out phase.

#### Little-Italy Mayfield Road Rapid Transit Station

(Board Resolution - 2008-099 - City Architecture - Design) (Board Resolution - 2013-089 - McTech Corporation)

#### Purpose:

Contracts 2008-109 and 2013-131 were authorized for the planning, design and construction of the Little-Italy Mayfield Road Rapid Station.

#### Scope:

Internal Audit will evaluate contract compliance.

#### Update:

Audit staff conducts a weekly walk-through of the construction site, attends the weekly progress meetings and monitors progress and change order activity.

We are working with management to address several issues identified during the critical shut down period. The station is scheduled to open in the June 2015.

#### **PROJECTS IN PROGRESS**

#### **Clifton Boulevard Enhancement Project**

(Board Resolution – 2009 - 094 – Richard L. Bowen and Associates, Inc. - Design) (Board Resolution - 2013-079 – Perk Company, Inc. - Construction)

#### Purpose:

Contracts 2009-120 and 2013-123 were authorized for the planning, design and construction of the Clifton Boulevard Enhancement Project.

#### Scope:

Internal Audit will evaluate contract compliance.

#### Update:

Audit staff conducts a weekly walk-through of the construction site, attends the weekly progress meetings and monitors progress and change order activity.

This project is nearing final completion, a "punch-list" was developed. Staff will monitor this project through the close-out phase.

#### Health Care Benefits - Claims Audit

(Board Resolution – 2010-081 - Medical Mutual of Ohio)

(Board Resolution – 2011-094 - Caremark PCS Health, LLC (Caremark))

(Board Resolution - 2010-083 - MetLife Securities, Inc.)

#### Purpose:

GCRTA employee health care benefits expense totals approximately \$20,000,000 annually. The Board of Trustees authorized:

Contract No. 2010-72A with Medical Mutual of Ohio to provide medical plan insurance coverage;

Contract No. 2011-108 with Caremark PCS Health, LLC (Caremark) to provide a managed prescription drugs benefit program; and

Contract No. 2010-72C with MetLife Securities, Inc. to provide dental insurance coverage

#### **PROJECTS IN PROGRESS**

#### Scope:

Internal Audit will perform a healthcare claims audit to evaluate third-party administrator compliance with respective plan designs and contract terms and conditions for the period January 1, 2012 through December 31, 2014.

#### Update:

Field work is complete for the period January 1, 2012 through December 31, 2013. The audit identified several issues to discuss with the respective third-party administrators. We engaged an audit consultant to co-source this work.

We will share the results with management during the First Quarter 2015.

Contract provisions require us to complete the 2-year audit before we can analyze the 2014 calendar year claims.

#### Central Bus Maintenance Facility – ISO 14001 Certification

#### Purpose:

The ISO 14001 standard represents a core set of standards used by organizations for designing and implementing an effective Environmental Management System (EMS).

Management is engaged in an effort to seek certification for the Central Bus Maintenance Facility. This includes documented sustainable and environmental processes for the use and/or disposal of certain elements such as rags, scrap metals, waste oil and other elements.

The standards include an internal audit component to evaluate compliance.

#### Scope:

Audit staff will develop an audit program to evaluate compliance with established processes. We will support the certification oversight and management teams to attain the objective.

#### **PROJECTS IN PROGRESS**

#### Information Technology Security

#### Purpose:

Management relies on data from a variety of business and intelligent transportation systems. Audit staff will evaluate controls over user access to GCRTA mission critical systems.

#### Scope:

The scope of the audit is to evaluate whether user access to GCRTA's network, applications and data is adequately controlled, including the process for granting, maintaining and removing such access. We will also evaluate administrator rights, password management and policy awareness.

Fare Enforcement – Proof of Payment System – Adult Administrative Fee (Board Resolution 2011-081)

#### Purpose:

Reconcile the Administrative Fee data, entered into the Transit Police System, with City of Cleveland Clerk of Court records to provide assurance that paid (citations) are not subject to Municipal Court actions.

#### Scope:

All citations issued between the periods September 1, 2013 through January 31, 2015.

# Cleveland Metropolitan School District – Intergovernmental Student Transportation Agreement

(Board Resolution 2002-095)

#### Purpose:

Evaluate compliance with terms and conditions of the GCRTA/CMSD Intergovernmental Student Transportation Agreement.

#### Scope:

Audit Staff will reconcile CMSD payments for GCRTA tickets and passes issued during the (3) CMSD school fiscal year periods: July 1, 2012 through December 31, 2014. We will also evaluate elements of the ticket and pass distribution process.

#### **PROJECTS IN PROGRESS**

#### Accounts Receivable - Sales Agents

#### Purpose:

Evaluate the GCRTA Fare Media (tickets and passes) issuance, invoicing and collections processes with GCRTA sales agents.

#### Scope:

Staff will analyze the GCRTA Customer Service Center transactions to develop a model to evaluate other sales agents (to be determined).

#### Rail Car Electric Motor Repair

(Board Resolution 2014-007 – Sherwood Electromotion Incorporated) (Board Resolution 2014-008 – RAM Industrial Services, LLC)

#### Purpose:

Contracts 2013-185A and 2013-185B were authorized for the rebuilding of rapid transit electrical motors.

#### Scope:

Audit Staff will evaluate compliance with the respective contract terms and conditions

#### Vehicle Purchases

(Board Resolution 2013-110 - Gillig, LLC)

(Board Resolution 2014-111 - Gillig, LLC)

(Board Resolution 2015-048 - Gillig, LLC)

#### Purpose:

Contract 2013-100 was authorized to manufacture and deliver up to (240) 40 foot Compressed Natural Gas (CNG) buses, training, tooling and spare parts. The first order was placed with the contractor to deliver (60) buses.

Contract 2013-100 was authorized to manufacture and deliver up to (240) 40 foot Compressed Natural Gas (CNG) buses, training, tooling and spare parts. The second order was placed with the contractor to deliver (30) buses.

Contract 2014-170 was authorized to manufacture and deliver up to (8) 35 foot trolley replica coaches, training, tooling and spare parts.

#### **PROJECTS IN PROGRESS**

The Federal Transit Administration obligates federal funds to the GCRTA for purchasing buses to carry passengers in mass transit service. Recipients of these funds must comply with several federal regulations, one of which is the Pre-Award and Post Delivery Rule.

#### Scope:

Audit Staff will complete the applicable Buy America Review, required by Federal Transit Administration

#### Railcar Movements and Repair

#### Purpose:

The Federal Transit Administration created a state-managed oversight program to improve rail transit safety and security. The Ohio Department of Transportation administers the program.

The Internal Audit Department and the Safety Department conduct a program of annual audits of the Authority's System and Security Plans to evaluate operational compliance as well as to measure the effectiveness of the respective programs.

#### Scope:

Internal Audit developed a plan to evaluate:

- Control Center directed train movements
- Pre & Post Trip railcar inspections
- Defect Reporting
- Yard Control
- Vehicle Maintenance
- Inventory Management

#### **PROJECTS IN PROGRESS**

#### **Continuous Auditing**

#### Purpose:

Continuous Auditing defines the technologies and processes that allow an on-going review and analysis of business information on a real time basis. Internal Audit will monitor specific information electronically and incorporate the use of intelligent agents, computer modeling and other software tools. Continuous auditing will give end users of information more timely assurance that information is correct and may eventually lead to continuous reporting where business information is updated and published as events occur.

#### Scope:

The General Manager identified and monitors "Key Performance Indicators." These include Revenue and Absence Control. Internal Audit will assist management to develop continuous "monitoring" queries to provide management "real time" information to meet organizational goals. Internal Audit will develop continuous "auditing" queries to test for compliance and control risk.

#### SPECIAL REQUESTS AND EMERGING ISSUES

#### **Claims Processing**

#### Purpose:

The Executive Director of Internal Audit initiated a review of the claims payment processes from the GCRTA Risk Management System to payees.

The system processes information for workers compensation and accident claims. These payments are processed through a series of manual controls. The system is not integrated with the ERP System (Accounts Payable) module.

#### Scope:

Internal Audit will flowchart and test the payment processes. The system software and hardware are being upgraded. We will evaluate the opportunity to integrate the system to automate manual controls.

#### **Paratransit Operations**

#### Purpose:

The Paratransit District Director requested a special audit of Paratransit operations.

#### Scope:

Internal Audit is evaluating the Paratransit Dispatch Office activities. These activities include:

- Timekeeping
- Scheduling
- Operator Supervision

#### **EXTERNAL AUDIT COORDINATION AND FOLLOW-UP**

The International Standards for the Professional Practice of Internal Audit provides:

- 2050 Coordination:
  - "The chief audit executive should share information and coordinate activities with other internal and external providers of assurance and consulting services to ensure proper coverage and minimize duplication of efforts.

The following Federal and State Agencies performed audits and reviews of the Authority's policies and records during the First Quarter 2015:

- State of Ohio Office of the Auditor
  - The State of Ohio Office of the Auditor conducted the 2014 Financial/Single
    Audit. Results will be shared with management and the Board of Trustees during
    the May Committee of Whole Board Meeting.
- State of Ohio Ohio Department of Transportation (ODOT)
  - ODOT selected a consultant, Battelle Inc., to act as the Program Manager for Rail Safety and Security Audits.
  - Internal Audit will work with GCRTA Safety to perform the audits as required by ODOT.
  - The Consultant meets with GCRTA Management on a Quarterly basis to review and follow-up on outstanding corrective action.
- Federal Emergency Management Agency (FEMA)
  - FEMA conducted a "desk review" of a grant to the Transit Police (July-August). The final report is not released yet.

#### STATUS OF OUTSTANDING FOLLOW-UP

The International Standards for the Professional Practice of Internal Audit provides:

- 2500 Monitoring Progress
  - "The chief audit executive must establish and maintain a system to monitor the disposition of results communicated to management."
  - "The chief audit executive must establish a follow-up process to monitor and ensure that management actions have been effectively implemented or that senior management has accepted the risk of not taking action."

#### (See the Recommendation Implementation Tracking Report on the next 2 pages)

The report is generated from the GCRTA Internal Audit Department audit management system (TeamMate). All outstanding issues and recommendations from internal and external audits and reviews are tracked within the application module (TeamCentral).

Audit staff is directed to follow-up with management to evaluate actions have been effectively implemented.

# STATUS OF OUTSTANDING FOLLOW-UP

# Recommendation Implementation Tracking

Recommendation	Set	Project Code	kare	lesse Type	bionity .	inn ica	visei Date   Actual Date	Our	Entity
Reorganize Equipment Planner Reporting Structure	Started	2013 - IA - 13 - Rail District Maintenance Program	Equipment Planner Reporting Structure	Reportable Condition		4/30/2014	11/11/2014	Boyce, William	Rail District M aintenan ce Program
Configuration Management Re-Committment	Started	2013 - IA - 13 - Rail District Maintenance Program	Configuration Management Plan	Reportable Condition	High Priority	4/30/2014	11/30/2014	Boyce, William	Rail District M aintenan ce Program
Use of Wood Plugs and Screws	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Use of Wood Plugs	Reportable Condition	Medium Priority	6/30/2014	11/30/2014	Fedikovich, John	Rail District
Work Order Review/Close-out	Started	Investigation	Work Order Review/Close-out	Reportable Condition	Medium Priority	6/30/2014	12/31/2014	Fedikovich, John	Rail District
Open Status Maintenance Work Orders	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Open Status Maintenance Work Orders	Reportable Condition	Medium Priority	6/30/2014	12/31/2014	Fedikovich, John	Rail District
Record Work Order Conditions	Started	2013 - IA - 13 - Rail District Maintenance Program	Missing Field Conditions - Work Orders	Reportable Condition	High Priority	6/30/2014	12/31/2014	Boyce, William	Rail District M aintenan ce Program
Create a Derailment Standard Operating Procedure	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Derailment Standard Operating Procedures – Service Quality	Material Weakness	High Priority	7/31/2014	10/29/2014	Richardson , Anthony	ı Rail
Create a Slow Order/Restricted Speed Log in the ICC	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Slow Orders	Material Weakness	High Priority	7/31/2014	11/14/2014	Richardson , Anthony	
Maintenance Employee Certification	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Maintenance Employee Certification	Reportable Condition	Medium Priority	8/31/2014	11/10/2014	Kawecki, Edward	Rail District
Use appropriate maintenance class for work orders	Started	2013 - IA - 13 - Rail District Maintenance Program	Misclassification of Maintenance Class	Reportable Condition		8/31/2014	12/31/2014	Fedikovich John	Rail District M aintenan ce Program
Documentation Standards	Started	wanterance Program	Missing Maintenance Management System Supporting Documentation	Reportable Condition		8/31/2014	12/31/2015	Rehfuss, Dennis	Rail District M aintenan ce Program
Tie Replacement Strategic Plan	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Tie Replacement Strategic Plan	Reportable Condition	High Priority	8/31/2014	12/31/2014	Shaffer, Joseph	Rail District
Recording Track Contractor Maintenance	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Recording Contractor Maintenance	Reportable Condition	High Priority	8/31/2014	12/31/2014	Boyce, William	Rail District

# STATUS OF OUTSTANDING FOLLOW-UP

Record Vendor Costs for Planned Maintenance Inspections	Started	2013 - IA - 13 - Rail District Maintenance Program	Unrecorded Vendor Costs	Reportable Condition	High Priority	8/31/2014	11/30/2014		Rail District M aintenan ce Program
Conduct Report Writing Training for all Service Quality Supervisors	Pending	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Service Quality Supervisor's Accident/Incident Report	Reportable Condition	Medium Priority	9/1/2014	3/31/2015	Chapman, Ricky	•
Point of Derailment Measure Form	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Point of Derailment Measure Form	Material Weakness	Medium Priority	9/30/2014	12/31/2014	Fedikovich, John	Rail District
Inspection of Reported Track Kinks	Started	2014 - SP - 07 - May 25, 2014 Railcar Derailment - Investigation	Inspection of Reported Track Kinks	Reportable Condition	High Priority	9/30/2014	12/31/2014	Neumeyer, Paul	Rail District
Work Order Locations	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Work Order Locations	Reportable Condition	High Priority	9/30/2014	1/5/2015	Shaffer, Joseph	Rail District
Slow Orders	Started	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Slow Orders	Material Weakness	High Priority	12/31/2014	12/31/2014	Fedikovich, John	Rail District
Unrecorded Parts Inventory Issuance	Pending	2014 - SP - 07 - May 26, 2014 Railcar Derailment - Investigation	Unrecorded Parts Inventory Issuance	Reportable Condition	High Priority	12/31/2014		Fedikovich, John	Rail District
Standard Operating Procedure - Quality Assurance Review	Started	2013 - IA - 13 - Rail District Maintenance Program	Quality Assurance Review - Work Orders	Reportable Condition		12/31/2014		Nicoll, Scott	Rail District M aintenan ce Program
Clock-on Clock-Off on Work Orders	Started	2013 - IA - 13 - Rail District Maintenance Program	Capturing Work Order Time	Reportable Condition	Medium Priority	12/31/2014	12/31/2015	Rehfuss, Dennis	Rail District M aintenan ce Program
Develop Rail District Performance Metrics	Started	2013 - IA - 13 - Rail District Maintenance Program	Performance Metrics Not Developed	Reportable Condition		12/31/2014	12/31/2015	Boyce, William	Rail District M aintenan ce Program
Record Inventory Issued to Work Orders	Started	2013 - IA - 13 - Rail District Maintenance Program	Unrecorded Inventory	Reportable Condition	Medium Priority	12/31/2015	12/31/2015	Fedikovich, John	Rail District M aintenan ce Program

#### OTHER PROJECTS

#### Fraud Hotline

The GCRTA Fraud Hotline (216) 781-4080 is established to reduce and recover the loss of public funds from any acts of fraud, waste and/or abuse. GCRTA contracts include contact information and require contractors to call whenever they suspect an illegal act or an ethics violation. The Hotline is available to our employees and the public. Audit Staff will work closely with Management, Transit Police as well as law enforcement agencies, prosecutors, professional associations and the public to ensure GCRTA assets are safeguarded.

#### **Information Technology Steering Committee**

The Chief Information Officer chairs this committee. The purpose of this committee is to oversee, analyze and prioritize the overall technology needs of the Authority.

#### **Change Order Review Committee**

The General Manager/CEO created this committee to review potential contract change orders greater than (50) thousand dollars to validate the appropriateness of the request and to ensure appropriate Procurement and Project Management processes are adhered to. Internal Audit serves as a resource to the committee.

#### **System Security Program Planning Committee**

The Deputy General Manager of Operations created this committee. The purpose of this committee is to oversee, analyze, and prioritize the overall system security needs of the Authority. The Transit Police provide the agenda for the quarterly meetings.

#### **TransitStat**

The Executive Director of the Office of Management & Budget created this Program. The purpose of this Program is to provide management feedback and the resources to self-assess. The program is designed to improve the efficiency and effectiveness of management. Internal Audit serves as a panel member and a resource to management.

#### **Oracle Upgrade Steering Committee**

The Deputy General Manager of Finance & Administration created this Steering Committee. The purpose of the Steering Committee is to participate in the planning and oversight for the Oracle Upgrade Project.

#### OTHER PROJECTS

#### Operator Bid Dispatch/Time & Attendance System Steering Committee

The Deputy General Manager of Operations created this Steering Committee. The purpose of the Steering Committee is to participate in the planning and oversight for the Operator Bid Dispatch/Time & Attendance replacement system.

#### STAFF TRAINING

The following training was provided to Audit Staff during the First Quarter 2015:

#### **Northeast Ohio Internal Audit Local Chapter Training**

- John Carroll Internal Audit Symposium
  - o Inventory Optimization
  - o Security and Internal Audit
  - o Addressing the X Factors
  - o Effective Vendor Management
  - o The Evidence is Out There
  - o Effective Enterprise Risk Management
  - o Embedding Data Analytics into Internal Audit

# Northeast Ohio Certified Fraud Examiner Local Chapter Training

- Fraud & Forensic Day
  - o Fraud Report to the Nation
  - o Identity Theft
  - o Internal Investigations
  - o Professional Skepticism
  - o Responding to Suspected Fraud

## Northeast Ohio Certified Information Systems Auditors Local Chapter Training

Operational Risk

#### STAFF PROFILES

Anthony A. Garofoli

Executive Director of Internal Audit

Anthony joined the GCRTA on September 23, 1996. He earned his BBA in Accounting from Cleveland State University. Prior to joining the GCRTA, he worked 16 years in progressively responsible

positions for the Office of the Auditor of the State of Ohio. His audit experience includes Financial Audits of State and Local

Governmental Units, Fraud and Contract Compliance Audits. He has

earned several certifications.

Senior Auditor

Vacant

**Bonson Yee** 

Information Technology

**Auditor** 

Bonson joined the GCRTA on September 6, 2005. He earned his BBA in Accounting from Cleveland State University. Bonson is a

Certified Information Systems Auditor.

Edward Gaio Staff Auditor Ed joined the GCRTA on February 21, 2006. He earned his BA in Criminal Justice and a BBA in Finance from Kent State University.

Edward is a Certified Fraud Examiner.

**Anthony Ghanem** 

Staff Auditor

Anthony joined the GCRTA on June 4, 2012. He earned his BA in Economics and International Studies from Case Western Reserve University and his Masters of Public Administration from Cleveland State University. He is also enrolled at CSU to earn his Ph.D. He is a

graduate of the GCRTA Management Development Program.

Staff Auditor

Vacant

**Neletre Burts-Tolbert** 

Secretary

Nell joined the GCRTA in 1990. In addition to her clerical and administrative responsibilities, she assists the Executive Director and Audit staff with a variety of specialized audit support services.

MaTia Phillips
Business Analyst

MaTia joined the GCRTA on January 6, 2014. She earned a BBA in Human Resource Management with a minor in Accounting from the University of Toledo. MaTia was selected to participate in the GCRTA Management Development Program and is completing an Internal Audit Department rotational assignment for 4 months.